DPS-3358 Copy 6 of 6

30 September 1958

MEMORANDUM FOR: Special Assistant to the Director for Planning and Development

SUBJECT: HTAUTOMAT -- TSS R&D Relationships

- 1. I have a request for four TALENT clearances pertaining to people in TSS, the justification for which is that they are to assist in the TSS function of handling HTA research.
- 2. I understand that you have received both written and oral communications from Mr. Lundahl stating his objection to TSS "interference" in their relations with R&D contractors, in the present instance ITEK. This, I understand, has two angles to it:
 - a. TSS allegedly visiting ITEK on HTA business without HTA being present, and
 - b. TSS objecting to HTA contact with ITEK.
- 3. For awhile Mr. Lundahl was holding up the paper dealing with these proposed TALENT clearances. I advised him that he ought not do this since responsibility for approving the billets was mine though I was appreciative of his problem and would seek guidance from you as to whether approval should be granted.
- 4. Of course, this matter of TALENT clearance is not the problem, only the symptom.
- 5. Prior to Wally's operation he had been brought into this problem by virtue of reference to him by Doris at a time when you were absent. Wally looked into the matter, and in informal discussions with the two parties felt the matter was settled and that TSS and HTA would fully collaborate without similar problem in the future.

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DPS-3358

6. I have discussed the matter with Wally this morning and conclude that both he and I are not fully privy to your views and to what you may have said orally or in writing to TSS and HTA on this kind of question. However, apart from the way a regulation or instruction should actually be written. I do offer the following suggestion:

2

TSS should be fully privy to all HTA R&D plans. TSS should be responsible as middleman or impresario for any HTA R&D projects, keeping itself fully abreast of all developments incident thereto (including visits of HTA personnel to the contractor and vice versa) but in no case interposing obstacles to HTA contact with the contractor. On its part, HTA should keep TSS fully abreast in advance of any moves it plans to make with the contractor, and both parties should be present at any conversations and privy to any correspondence unless by a prior agreement one defers to the other. It would seem to me wise to explicitly state to both parties that any disagreements between them of a serious nature should be worked out privately (not in front of the contractor) and, if not resolvable after reasonable time by HTA and TSS (with, as appropriate, the assistance of Mr. Lampshire), then the matter should be brought to your attention for resolution. In this regard the staffing of the issue might well be Mr. Lampshire's responsibility.

- 7. The procedure outlined in the foregoing seems to me to pay proper deference to the responsibilities of HTA in serving its own mission and to TSS in serving the mission which you have assigned to it. In addition, it protects you from being unnecessarily bothered with details prior to the time when your decision is really required.
- 8. Under the foregoing, for example, it would be clear, I believe, to anyone that the specs for research on a matter of interest to HTA would have to be drawn initially by HTA, but certainly we hope and in fact would insist on TSS's view of the specs. Finally, the specs, when levied upon the contractor, would have to meet HTA approval as well as TSS, or, lacking that, your approval.

9. Recommendations:

a. That you approve the procedure outlined in paragraph 6 above.

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3

DPS-3358

- That you authorize Mr. Lampshire to discuss this procedure as to its acceptability and workability with TSS and HTA.
- That Mr. Lampshire thereupon (assuming agreement is reached) draft a statement of procedure which would be concurred in by TSS and HTA and approved by you.

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JAMES Q. REBER Office of the Director Planning Staff

Recommendations in paragraph 9 are APPROVED:

RICHARD M. BISSELL.

SA/PD/DCI